







# PRESENT OUR DISCIPLINE

- History
- Main evolutions
- Definition





# **HISTORY**

- The story of canoe sprint begins in the early 20th century when canoeing first emerged as a popular water sport in Europe.
- Early European canoe races were informal and often held as part of local festivities.
- The turning point for canoe sprint came in 1936 when it was included in the Berlin Olympics.
- This marked the formal recognition of the sport on the international stage.
- After World War II, canoe sprint gained momentum as nations focused on rebuilding and fostering international cooperation.
- European countries played a crucial role in developing the sport's infrastructure and competition standards.



### MAIN EVOLUTIONS

- In the 1950s and 1960s, Eastern European countries, particularly the Soviet Union, Hungary, and East Germany, began dominating canoe sprint competitions.
- Their systematic approach to training and state support led to an era of unparalleled success.
- The latter half of the 20th century witnessed significant technological advancements in canoe design and paddle materials.
- European nations were at the forefront of these innovations, giving their athletes a competitive edge.
- As the sport grew in popularity, more European nations embraced canoe sprint, leading to increased competition.
- The European Canoe Association (ECA) played a pivotal role in organizing regional events and fostering collaboration among nations.
- The sport faces challenges such as balancing tradition with modernization, ensuring fair competition, and expanding its global footprint.
- European nations have got the opportunity to lead in addressing these challenges and shaping the future of canoe sprint.



## DEFINITION

- •Canoe sprint in Europe refers to a competitive discipline within the sport of canoeing, characterized by the racing of canoes and kayaks over designated distances on flatwater courses. This discipline primarily involves athletes utilizing narrow, streamlined canoes or kayaks and employing a technique of alternating paddle strokes on one side of the boat. The distances covered in canoe sprint events typically range from 200 meters to 1000 meters, with competitors aiming to complete the course in the fastest time possible.
- •In Europe, canoe sprint holds significant popularity and is organized at various levels, including local, national, and international competitions. Athletes in this discipline demonstrate a combination of strength, endurance, and technical skill as they navigate their canoes or kayaks through the water, striving for optimal speed and precision. Canoe sprint events are governed by the rules and regulations set forth by European and international canoeing federations, ensuring fair competition and standardized practices across the continent. The sport also serves as a platform for athletes to represent their respective countries in prestigious European championships and global competitions.



# THE DIAGNOSTIC OF THE DISCIPLINE

### **SWOT ANALYSIS**

- STRENGTHS
- WEAKNESSES
- OPPORTUNITIES
- THREATS



## DIAGNOSTIC

> Important evolution in the discipline

Elevate the discipline

➤ Analyse our European championship

Traditional, well organized, revenue effective, elite athletes resulting to 90% of: best results, host organisers, venues, ITOs, athletes, coaches coming from Europe

➤ Competition venues

Since 1933: 41 venues hosted European Championships, European games, World Championships and Olympic games. Several venues welcomed athletes multiple times.

Organizing countries

Since 1933: 23 countries, some with several different host cities hosted European Championships, European games, World Championships and Olympic games

➤ Judges and officials

European Judges and officials continue to represent the majority at major Canoe Sprint events with a high level of knowledge and experience.

> The calendar

The competition calendar is quite busy and not well synchronized, needs cooperation of all diciplines together as well as the constant communication with ICF

The economic model of organizing events

The costs for organisers are increasing from year to year, optimatisation of costs is necessary according to the level of the Championships (Senior&Paracanoe vs Junior&U23)

> The hosting fees of the events

Non-existent. If we introduces one it needs to show clearly to host organisers what are their duties and responsibilities but also to which extent ECA can support them and in what way.

➤ The television and streaming broadcast - production, audience —

TV production and distribution of TV rights is high and brings revenue to ECA. Further review of TV requirements is required. Streaming of the ECA Championships is strongly recommended from 1<sup>st</sup> to last race. Minimum requirements to be drafted according to the level of the Championships (Senior&Paracanoe vs Junior&U23)

The contractualization between the ECA and the organizer

Often late and within the year of the Championships. New format needed and model agreement included in Bidding process



## DIAGNOSTIC

### ➤ Gender equity

Not exactly the same in terms of competition program, goal to be set for 2025-2028; ITOs 50-50 has been reached, Technical committee both genders represented.

### The specifications of the events

Existing guidelines and requirements to be reviewed according to the level of the Championships (Senior&Paracanoe vs Junior&U23 vs European Cup)

### ➤ The event attribution process

Current Bidding process is not clear and transparent, Bidding NFs do not know what they commit to (costs, services, etc.). Canoe sprint still has a high number of Bidding NFs but the goal is to maintain experienced ones and introduce new ones.

# ➤ The link with other disciplines – calendar, multisports events –

Already integrated with Paracnoe and SUP; also integrated in multisport European Championships and European Games. Open to other disciplines.

### ➤ The competition program

4 days program with 28 Canoe sprint events and 12 Paracanoe. Too long and a challenge for TV production.

# ➤ The discipline's training tools for coaches, judges, organizers and volunteers

Very limited sources. Goal to produce further technical instructions, simplify the current ones, create video material as guidance to coaches, ITOs, team leaders, organisers, volunteers

### > The link with the ICF

Very weak at the moment. Goal to enhance communication on various topics.

### > The link with the member federations

Elevate the communication even more, clear and direct approach, make us more accessible for questions and sharing ideas

# ➤ The impact of global warming on the discipline

Canoe competitions are held from often during summer months (June-July-August) thus encountering very high temperatures and humidity in some places which may lead to medical impacts. Optimisation of competition program and measures during competition needed.

### ➤ The link with leisure practices

Non existing. Goal to connect elite to recreational,





#### **STRENGHTS**

- Olympic discipline
- European Games discipline 2023-2027
- Multisport European Championships discipline 2022-2026-2030
- Well developed discipline
- Well organised competitions
- Well organised and experienced ITOs
- TV broadcast brings revenue

### **OPPORTUNITIES**

- Combined championships CSP / Paracanoe /SUP / CAM / Canoe Polo /Dragon boat – for example to be sprint and marathon sport together! Short races has a huge potential!
- Keep the traditional format but introduce new more popular, light, cost efficient, environmentally friendly, sustainable mass participation events – European Open Cup series (all age groups), Regional events (neighboring countries), E-sports etc. Introduce Masters age group to the existing format of CSP championships
- Introduce European Ranking system and prize money within new formats
- Better sport presentation! Appeal to media with prerecorded short stories! Educate the viewers more!
   Promote athletes as our stars!
- Saving our field of play by joining the Environmental programs
- Cooperation between NFs sharing experiences and expertise in different areas

#### WEAKNESSES

- Too long competition program
- Non-transparent Bidding process
- Non constant communication with ICF
- Not coordinated competition calendar with ICF
- Different levels of organisation and TV broadcast
- Limited introduction of new technologies

### **THREATS**

- Losing more quotas (athlete and boat) at the Olympic Games
- The number of Host organizers/Bidders are decreasing
- Costs increasing for Host organisers constantly
- Environment endangerment
- Old-fashioned competition format
- E-sports



# THE MAIN AXIS OF DEVELOPMENT OF THE DISCIPLINE

HOW DEVELOP GLOBALLY THE DISCIPLINE

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### DEVELOPMENT

#### **DEVELOP GLOBALLY OUR DISCIPLINES**

### OUR PRIORITIES



- Strengthen our position as Olympic discipline
- Develop a more transparent Bidding process
- Synchronise competition Calendar within ECA and ICF
- Connect with more disciplines
- Develop a more sustainable competition program
- Elevate competitions
- Maintain and increase, if possible, the number of nations represented in our championships, number of athletes, ITO, Officials, referees
- Further strengthen their participation
- Expend to other countries where Canoe Sprint is not a primary discipline through close cooperation with ICF and TIP camps.
- Develop new formats of competition in Europe
- · Develop European ranking
- Activate old venues, support existing ones and introduce new ones
- Support experienced organisers but introduce new ones
- Educate Athletes, Coaches, ITOs, Organisers and volunteers
- Develop a promotional plan of our discipline and its participants
- Develop Sport presentation plan
- Maintain good viewing numbers and good TV broadcast
- · Introduce more technology
- Enhance communication with NFs, National teams, Coaches, Athletes, ITOs, organisers

- Maintain the traditional elite status of the discipline by providing best and fair conditions to athletes to train and compete
- Develop tools to scheduling our championships with a goal to enhance Canoe Sprint visibility among other disciplines and within ICF calendar
- Review competition program base Olympic events with addition of supporting exciting events
- Work closely with ICF on TIP camps and expend to the smaller countries
- Introduce new competition formats European Cup series (regional, club or otherwise)
- Develop European Ranking simple and clear introduce prize money to the best
- Research the e-sports market and identify best conditions
- Develop partnerships deals to help NFs rent boats for ECA championships at affordable costs
- Increase inclusiveness paracanoe, II races, kids' races, spectators' races
- Approach all organisers and their venues, identify where the support is most needed and explore ways of providing assistance
- Approach and activate or reactivate venues in nations where their athletes are producing best results in Canoe Sprint (i.e. Spain)
- Review all rules and requirements and develop a more diverse set of documents according to different levels of the Championships: 3 levels - Senior&Paracanoe, Junior & U23, European Cup
- Create educational tools online seminars video material for athletes, coaches, team leaders, ITOs, organisers
- Establish observers' program for new organisers and technical guides
- · Reinforce new tools for ITOs: drones, GPS, online forms, etc.
- Draft simple guidance to organisers and participating team how to be more sustainable and protect environment.
- Story-telling: develop stories about our athletes make them the stars, coaches, ITOs, volunteers, organisers people are the most important!
- Develop recognition awards to people involved in Canoe Sprint sport
- Develop proper more direct communication channels with all groups to include their opinion

**SUSTAINABLE** development in all areas!



# EVENTS AND CALENDAR

# HOW IMPROVE THE QUALITY OF OUR EVENTS AND CALENDARS ?



### **EVENTS AND CALENDAR**

#### IMPROVE THE QUALITY OF OUR EVENTS AND CALENDAR

#### Our strengths & Our Weaknesses

#### Areas of reflection

- The calendar number of events, locations planification
- The link with the other disciplines and ICF calendar.- Optimization of the calendar
- The bidding process
- The hosting fees and the economic model of our events
- How cut costs and increase revenues
- The quality of the events
- The evaluation of the events reports
- The program of the competitions
- Innovating program and paddle sports of tomorrow
- The broadcasting and streaming of the events
- The sponsors and partners
- · Link with recreational activities

#### Strengths:

- Experience in organisation of events/ strong quality
- Some venues are super experienced
- Sport presentation is perceived as good
- There are some gaps in the program to incorporate fun races (kids: / legends / specials / ...

#### Weaknesses

- Reliant on ICF calendar setting to 'fit in' our ECA program
- Frequent changing of distances and numbers
- Race program too long to be attractive for live broadcast
- Same venues repeating. More diversity would be good
- imparity and smaller numbers in canoe compared to Kayak
- Organizing EU Champs is expensive
- No real marketing person/strategy to support events

#### **ACTIONS**

- Try to make a similar standard in quality for all events, quality level will diversify and is depending on level competition (=> update handbook / guidelines)
- Follow up bidding process and reasons to 'pull out'
- Survey needs to take place after each race
- Clear and early communication with ICF regarding calendar
- Make 1 competition program for a 4-year cycle in EU Champs (Olympic program is base, other races can be added)μ
- Hosting fees can only be introduced when ECA can deliver enough support in exchange share costs, host media, ...)
- Technology should be embraced for presentation, ITO, and communication (GPS/Drones/...)
- Event presentation should be improved with storytelling, fun events, interviews, ...
- Sustainability needs to be taken into account +more communication to athletes (sharing and supporting of sustainability document provided)
- Look into other competitions (i.e. European cup)

#### **GUIDELINES**

- > Consolidate our presence at the Olympic, Paralympic and European Game and the major international eventss
- Consolidate our international leadership in terms of our results
- Aim for excellence in the organization and media coverage of our events European Championships Continental Qualifications and generate more revenues from our events
- Develop the number of nations and athletes in our competitions
- Strengthen cooperation between nations, transborder cooperation
- > Reinforce the accessibility of our competitions for people with disabilities and develop the paracanoe

- > Define a clear and transparent application and event allocation process that better associates the technical delegates and the authorities.
- Develop events and activities that generate partnerships and revenue.
- Reduce the impact of our competitions on our environment and biodiversity by gradually introducing sustainable development criteria into the awarding of our events.
- > Participate in the development of e-sport
- Built the paddle sports of tomorrow
- Develop the cooperation with the other disciplines eg multisport events -



# VENUES & EQUIPMENTS

HOW IMPROVE THE QUALITY, DIVERSITY,
OF OUR VENUES?



# **VENUES & EQUIPMENTS**

#### Our strengths

- Experience in organizing canoe sprint events across Europe
- Wide range of established venues
- Many of them have a long history of hosting international events
- Many of them are very well developed
- Established standards for venues for organizing championships

#### **Our Weaknesses**

- Not all venues are active
- Not the same quality across venues
- Lack of people who would organize events
- It is very expensive to build brand new venue
- Sustainability of venues

#### Areas of reflection

- The location of the venues in Europe
- The quality of the venue
- Label the venue according to its quality - e.g.:
   1 to 5 stars -
- The support by ECA to the national projects
- How to develop new venues
- How accompany the federation in the creation of new venues
- Assist the federation for the construction of new venues
- The specifications for the venues to host a championship
- Etc.

#### DEVELOP THE PLACES TO PADDLE FOR OUR DISCIPLINE

#### OUR PRIORITIES

- Increase number of active venues
- Increase quality of venues to maintain same quality across venues
- Help potential organizers to organize events
- Improve sustainability of our venues
- · Set standards for venues and equipment
- Ask for feedback from relevant stakeholders about each championships
- Make rental boats more available by making partnerships with boat manufacturers thus optimising costs

#### **ACTIONS**

- Create map of all venues across Europe with status and level
- Try to reactivate as much venues as possible
- Send a questionnaire to all NFs, which are not organizing international competition about their possibilities to organize one
- Give potential organizers tools, experiences and guidance to organize events
- Categorize venues based on quality
- Help organizers to improve existing venues to maintain same level of quality
- Test new venues with lower-level competition and then progress up to Seniors
- Share experience with event organization between more experienced and less experienced organizers
- $\bullet \quad \hbox{Invite future organizers to competition to learn through Observers program} \\$
- Improve environmental aspects of our venues
- Educate organizers, athletes, coaches, etc. about sustainability
- Set different standards for venues and equipment for different level of event
- Set a standard for start systems
- Test new start systems on lower-level competition
- Create survey for teams/athletes, Competition committee and Organizing committee right after the championship to get their feedback

#### **GUIDELINES**

- Increase the number of sites and nations capable of hosting European championships
- Define an infrastructure and equipment plan and implement a support policy: political, technical, legal for project leaders Project assistance on opportunity studies -.
- Identify and promote the venues
- Improve the quality of the venues
- Define specifications for the sites hosting our championships
- Carry out a map of the sites hosting our championships

- > Take global warming and environmental protection issues into account for our competition venues and the organization of our competitions
- Support the projects of national federations
- Facilitate the cooperation between nation share the venues and organizations -



ATHLETES-JUDGES-REFEREES-OFFICIALS-COACHES-VOLUNTERS- ORGANIZERS

HOW IMPROVE THE NUMBER, THE SKILLS
OF OUR ACTIVE COMMUNITY MEMBERS?
HOW VALORIZE AND PROMOTE OUR
COMMUNITY MEMBERS?



### ATHLETES-JUDGES-REFEREES-OFFICIALS-COACHES-VOLUNTEERS- ORGANIZERS

#### THE JUDGES-REFEREES-OFFICIALS-COACHES-ATHLETES -VOLUNTEERS - ORGANIZERS - AT THE CENTER OF OUR PROJECTS

### OUR PRIORITIES

Maintaining canoe sprint in the Olympic program

- · TIP programs on ICF but also on ECA level
- · Athletes' engagement and promotion
- Coaches' development and education
- ITO Management and Development
- Organisers and volunteers
- · Make diverse teams preserving equality
- Strengthening the number of cooperative NFs and HOCs
- Support of less experienced NFs from ECA and highly developed countries
- Strengthening the ECA belonging sense
- Emphasis percentage of European NF in ICF, percentage of European athletes, coaches, medalists and finally percentage of ICF events organised in European continent
- · Recognition and Media Support
- Enhancing Communication Channels

### Make people the center of our discipline!

Make athletes the stars and ambassador to the sport!

Make the audience see a unique growth and pathway of an individual in the Canoe Sprint sport!

#### OUR ACTIONS

- Strengthening Europe's influence as the most experienced continent at global level to demonstrate professionalism and tradition of our sport. Emphasis history of sport itself as well as history as Olympic discipline.
- · Support of international races for high-performance competitors, but not on the highest European level
- Create a tool to motivate athletes to be more responsive and reach to ECA in a more direct way
- ECA to connect to already existing coaches course (ICF, NFs, etc.) and support financially or otherwise participation oc coaches in those.
- Create education videos for coaches on the rules, or specific to an event what to do when on the events, who to talk to, what are the competition procedures, etc. As well as education document as well for coaches specific to an event, to a venue.
- Motivate and prepare ITOs for international events and provide growth opportunities, protecting European judges on the world level.
- Educated new ITOs and involve them more, first from Junior level and grow them up to Senior level, ICF level and one day
  Olympic level competitions. Include and educated more NTOs thus reducing costs but grooming them to become ITOs one day.
- · Rethink the process of nomination of ITOS for ECA events.
- · Uniting clothing for all types of officials: using of the same ECA uniform across years
- Observers program, creating guidebook and making the Bidding process more clear and transparent.
- · Motivating individuals through their gradual personal growth from local, regional, national to European and then a global level
- Organizing training and education camps for different groups of stakeholders: different approaches: individulaly for positions and also across (every year, every two years, event specific, etc.
- · Telling stories about athletes, stakeholders, legends, NFs, national and local clubs, places of important races
- Recognizing individuals and the need for media support to improve the sport's image. Recognise them through story telling, prizes and award (best coach, best athete, ITO, volunteer, etc.), special vote on social media/competition for achievement other that results. Need for support from the media department to create content for recognizing individuals.
- Alternative communication platforms and methods to connect the community and recognize contributions. Using social media groups, Using surveys, newsletters and other written means of communication to provide up to date information.



# RULES & REGULATIONS

WHAT DO WE NEED TO KEEP, CHANGE,
ADAPT IN A SHORT, MEDIUM, LONG
TERM, WHY AND HOW?



### RULES & REGULATIONS

#### **IMPROVE OUR RULES AND REGULATIONS**

### OUR PRIORITIES

- Maintain the same set of rules as ICF in ECA Championships to grow the sport globally
- Differentiate between different levels of the requirements between different levels of competition (Senior&Paracanoe vs Junior&U23 vs ECA Cup)
- Include our NFs (coaches, athletes) in brainstorming and keep them informed about the rules and regulations changes
- Educate Team leaders, Coaches and Athletes on the rules
- Introduce innovative formats ECA Cup Series rules and regulations
- Introduce ECA Ranking system
- Competition calendar integration
- Continental Association as such to be recognised within ICF as a stakeholder to propose any rule changes
- Continental Championships as such to be recognised in ICF Rules according the Level of the international competitions.

#### OUR ACTIONS

- Work more closely with ICF on rules review, make it more clear and simple
- Create different technical requirements according to existing ones (ECA and ICF)
- Ask for feedback of our NFs on a regular basis and define pathway to submit rule changes (as only NFs can submit rule changes according to ICF Statutes
- Create educational documents and /or videos with simple and clear explanation of the rules
- Define rules for ECA Cup Series
- · Define rules on ECA Ranking
- Set guidelines on scheduling ECA events within ECA calendar and cooperate with ICF in an overall calendar placement of events
- Approach ICF and explore the option that Continental associations can propose rule changes also

Keep the same rules and regulations as ICF to grow the sport globally, thus educating our stakeholders: athletes, coaches, officials, organisers!



# MANAGEMENT AND ADMINISTRATION OF THE ECA

**HOW TO IMPROVE OUR ORGANIZATION** AND ADAPT IT TO WHAT WE PLAN TO DO?



### MANAGEMENT AND ADMINISTRATION OF THE ECA

#### ORGANIZATION AND FUNCTIONING OF THE COMMITTEE

### OUR PRIORITIES

- Consolidate the work of Technical committee
- Maintain gender equality
- Define clear roles and duties for Technical Delegate
- Define clear roles and duties for Technical Committee members
- Introduction of professional ECA members dedicated to disciplines development
- Typing suitable strong personalities with a suitable background and supporting them in their growth to positions of technical committee members / technical delegates
- Strengthen cooperation with other disciplines
- Advance cooperation with Event and Sport Manager and ECA office for support
- Advance the communication with ICF
- Advance communication with NFs, athletes, Coaches, ITOs, Organisers
- Consolidate competition program and scheduling over a 4year period
- Include sustainability and educate participants (athletes, coaches, ITOS and organisers)

#### OUR ACTIONS

- Existing structure of 3 members is well and additional number of member will not result in further progress
- Existing ratio 2:1 in a committee of 3 is considered balanced in gender.
- Technical delegate to be the person to communicate to Organisers,
   Teams, ITOs and Technical delegates from other discipline
- Dedicate one or more areas to a member to draft and implement decisions of the Committee
- Use modern technological tools for communication within the committee but also to the outside in a more clear simple efficient way

- ✓ Efficient
- ✓ Inclusive
- ✓ Open for communication



**HOW TO PLAN OUR ACTIONS 2025-2028?** 



- Consolidate Technical Committee and define all roles, responsibilities and duties of Technical Chair and each member
- Implement transparent Bidding process for 2028 ECA Championships and beyond including Technical deliverables designed according to the level of competition (Senior&Paracanoe vs Junior&U23) with model Host agreement and hosting fee
- Consolidate competition calendar within ECA in cooperation with other disciplines and ICF for a long-term period
- Review the List of events for the period 2025 -2028 and adapt if any changes in the Olympic program (and ICF).
- Implement the contract with official ECA data service provider 2025-2027 with Service catalogues and Technical requirements to Organisers published
- Maintain presence of European countries in ICF TIP programs and Coaching seminars and open ECA ones
- Evaluation of new race formats ECA Cup Series (level: regional, club, etc. age groups: junior to masters) and define clear principles
- ECA Rankig series draft and prize money reasearch and define clear pronciples
- Conduct e-sports research and define clear project principles
- Athletes education user friendly text and video materials on various topic (rules and competition, anti-doping education, etc.)
- Coaches education online seminars, courses, clinics, easily accessible educational material (documents and video) targeted to all level coaches
- ITO education via online seminars, educational material (documents and video)
- Define clear Sport presentation plan
- Liase with ECA Media Manager on Promotioanl plan (storry telling and recognition)
- Liase with ECA TV Director and implement those requirements (TV production vs Live streaming)
- Advance communication via new channels with athletes, coaches, ITOs, service providers, ECA Partners
- Surveys
- Include them in decision making process
- Develop recognition awards to people involved in Canoe Sprint sport



- Consolidate our presence at multisport European Championships, confirm good participation and set good standpoint for 2030
- Implement new race formats and ECA Ranking series
- Finalize research study on e-sports
- Negotiate and sign all Host agreements for the period 2026-2028
- · Continue development camps for athletes within ICF and ECA
- Continue education of Athletes, Coaches and ITOs
- Update and distribute educational documents and videos (general and event specific) to Athletes, Coaches and ITOs
- Continue strengthening the communication channels within ECA and to stakeholders, include them in decision making process by asking their feedback on various topics on a regular basis
- Start negotiations with equipment manufacturers to allow better conditions for equipment rental and other services provided during events
- Implement in full sustainability policy at our events



- Consolidate our presence at European Games making them a continental qualifying competition according to new ICF Olympic qualification system and European Youth Olympic Festival thus strengthening our position within EOC
- Start negotiations for a combined European Championships with other disciplines in 2028 and beyond
- Explore the possibility for a combined European Championships with other sports
- · E-sport implementation during winter period
- Review of ECA CSP official service provider contract, progress and success rate
- Update Service catalogues and Technical requirements to Organisers
- Negotiate and secure the contract for the period 2028-2032 implementiong new technologies and sport presentation
- · Continue development of all areas and stakeholders
- Continue implementing new educational tools for athletes, coaches and ITOs
- Continue implementing communication channels within ECA and other stakeholders
- Finalize the agreement with partners in support to ECA and our NFs financially and/or with equipment
- Review competition rules with ICF and prepare proposals for changes with NFs involvement in drafting those
- Review the work of the Technical Committee after a two-year period and adapt if necessary
- Review of the previous plans after a two-year period and adaptation if necessary
- Create Working group to prepare and propose Sport program for Canoe Sprint for period 2029-2032



- Combined Championships with other disciplines in the Olympic year
- Full implementation of the year by year action plan
- Review the List of events 2025 -2028 analysis and statistics
- Consult with ICF
- New proposal for 2029-2032
- Review of the competition program (schedule) 2025-2028 analysis and statistics
- New proposal for 2029-2032
- Review of the competition program (schedule) 2025-2028 analysis and statistics
- New proposal for 2029-2032
- Review the work of the Technical committee, success rate and progress
- Review the Canoe Sprint sport program 2025-2028, success rate and progress
- Review of the communication within ECA and to other stakeholders
- Working group to finalize the draft proposal of the Canoe Sprint Sport program 2029-2032

